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management of healthcare organizations an introduction provides an integrated practical approach to management that is applicable to all kinds of healthcare organizations the book prepares future managers and leaders to assess situations and develop solutions with confidence publisher s website

healthcare organizations are increasingly under financial and regulatory pressures to improve the quality of care they deliver however many organizations are challenged in their ability to fully integrate quality improvement measures into the strategic planning process

the effects of transformation in transforming healthcare organizations the authors assert that only leaders who are willing to pursue innovation and creativity can effect a transformation and they describe the knowledge skills and attitudes necessary for success this important study presents healthcare executives with practical step by step guidance on recognizing the need for change developing a vision for the future based on working models of success and gaining the support of others in realizing this vision

a complete and up to date legal resource for administrators of tax exempt healthcare organizations the third edition equips you with a comprehensive one volume source of detailed information on federal state and local laws covering tax exempt healthcare organizations the third edition of this practical down to earth book tackles complex legal issues by providing you with plain english explanations and the appropriate legal citations for further research

the changes in the us healthcare system since world war ii are documented here from new technologies service delivery arrangements to financing mechanisms and underlying sets of organizing principles the authors illustrate the work with five types of healthcare organizations

the 6th edition of this established text is streamlined to a more manageable format with the appendices moved to the web site and a significant shortening of the main text there is a greater focus on the global analysis of industry and competition and analysis of the internal environment in consultation with feedback from their adopters the authors have concentrated on the fundamentals of strategy analysis and the underlying sources of profit this reflects waning interest among senior executives in the pursuit of short term shareholder value as ever students are

provided with the guidance they need to strategic planning analysis of the health services environment internal and external and lessons on implementation with additional discussionssion of organizational capability deeper treatment of sustainability and corporate social responsibility and more coverageof the sources of organizational inertia and competency traps this edition is rich in new examples from real world health care organizations chapters are brought to life by the introductory incidents learning objectives perspectives strategy capsules useful chapter summaries and questions for class discussion all cases and examples have been updated or replaced in this edition the teaching materials and web supplements have been greatly enhanced with power point slides to give lecturers a unique resource

finally they describe the key elements for the successful implementation of a fully functioning health care organization ethics program and what it can mean to the patients and the community book jacket

a straightforward and practical guidebook fundamentals of strategic planning for healthcare organizations explores the basic principles of planning and maps out key routes for expanding companies in need of specific decision making procedures this allows readers to generate their own ideas for developing strategic plans tailored to the individual needs of their companies the worksheets client surveys and other comprehensive planning documents the book provides from actual healthcare organizations are valuable aids to this developmental stage fundamentals of strategic planning for healthcare organizations points the way to implementing a reliable structural framework for effective strategic health care planning it advocates methods and models that are at once practical and theoretically sound presenting each step necessary to the development of a competent strategic plan this book enables managers in small and large healthcare organizations to maximize performance in any kind of environment it keeps astride the developments in a rapidly changing industry as it moves beyond strategic plan development to plan implementation plan evaluation and plan control the book s step by step approach facilitates systematic analysis of healthcare delivery models and the roles of marketing communications and internal and external factors in the planning process for motivated self starters striving to steer the course of their organizations in a rapidly changing industry the book s presentation of the following topics will be beneficial situation analysis performance objectives setting mission definition strategy selection operational plans development plan management fundamentals of strategic planning for healthcare organizations illustrates the practical elements of strategic planning and considers the logic behind them by doing so this book acts

as both a primer for the novice and a reference source for managers with more experience readers will find themselves turning to it again and again for its practical hands on advice

this new edition includes extensively updated chapters on information systems performance measurement and quality improvement physician organization design clinical support services and nursing not strictly hospital based the book emphasizes the importance of the continuum of care and includes a new chapter on prevention and non acute services this practical guide includes numerous graphs charts and figures book jacket

focusing on the pattern of relationships within organizations and outcomes that arise in consequence this book describes insights applicable to healthcare arising from complexity theory it discusses how these can help us to understand healthcare organizations as ecosystems rather than machines

with contributions by authors from a diversity of current health care settings this is the first textbook to focus on the practice of human resource management within a health care organization light on complex theoretical language this relevant accessible text provides a hands on approach to studying human resources in various health care systems such as hospitals integrated health care systems managed care settings private practices and public health clinics

this glossary is designed as an easy to use reference in part 1 users will find business and clinical words that are commonly used within medicine insurance finance supply chain and clinical research defined within the context of the hospital and their related entities also included is a detailed listing of medical specialties part 2 contains a healthcare personnel glossary that describes the most common titles of hospital personnel along with a brief overview of their job it is not an all inclusive healthcare personnel dictionary because titles roles and responsibilities often differ between hospitals of various sizes and within healthcare systems in addition there are differences in titles between community hospitals and teaching hospitals the latter includes teaching titles and research titles which we deliberately did not add to this missive instead we have provided the most common listing of job titles of personnel working within hospitals and associated healthcare entities because physician practices are being purchased by hospitals we did include those there are four appendices to assist the reader appendix 1 describes the most frequently used acronyms and medical industry abbreviations appendix 2 provides a short list of anatomical terms appendix 3 lists several healthcare agencies and organizations that sellers may encounter in their discussions with healthcare personnel appendix 4

is a brief list of prescription terms

this healthcare dictionary contains more than 8 000 nonmedical words phrases and acronyms related to the healthcare industry

this book thoroughly examines organization theory organization behavior and organization development in the unique context of the healthcare setting each section contains key chapters that address foundations research and new directions in these domains

annotation the purpose of creating knowledge based healthcare organizations is to bring together some high quality concepts closely related to how knowledge management can be utilised in healthcare

have you ever been in a healthcare setting and thought about how the organization could be more efficient have you ever thought of ways to reduce the amount of time spent in waiting rooms or do you work in a healthcare organization and find yourself thinking about how to improve the organization if you have this book is for you this book is an overview of healthcare organizations in the united states their administration and management and their governance this book is for those with a developing interest in healthcare organization operations administration and management and for those who have some expertise but who wish an overview or refresher of these topics unlike most other texts this book has an agenda or purpose aimed at aiding the reader the book knows that you have your own specific personal goals regarding healthcare organizations e g improve your healthcare administration skills learn more about healthcare organizations in general it also assumes that readers have different specific goals the purpose of this book is to enable you to develop your own learning path to reach your learning goal regardless of what that goal happens to be the intent of the book is to provide you with content and resources to pursue a personal learning path that content extends past the reading of this text and will help you in your chosen work or study the unique purpose of the book requires a unique format the format includes tons of resources coupled with the socratic method and suggested competency development tasks the socratic method promotes understanding of a topic by posing questions on that topic an answer to the question requires a learner reader to think critically and synthesize information the overall competency goal for all readers of this book is that it enables each reader to think more critically and more independently about healthcare organization structure and governance in new and interesting ways the book is organized into four 4 lessons each lesson is organized around competency objectives questions readings competency development tasks e g quiz to organize

your thinking and cement your learning it is a format which makes extensive use of the resources available on the internet as such the book provides links to external sites to connect you to the larger real world of healthcare organizations to help you better build your own learning path the links also serve as resources you can use after you complete this book many might say that the most valuable part of this book is the list of resources provided for the reader these links more than 600 are directly accessible in the content in the e book version for the print version and for reference in the e book version the full url for each link in the book can be found at the corresponding in text link number bib in the section at the end of the book entitled bibliography associated url link list the list includes data management and research links needed for healthcare administration management and operations and because everyone loves a road trip field trip there are also virtual field trips to the often hidden places of interest on the web there are also trivia questions just for fun because everyone also loves little known but interesting fun facts this book is dense in the physics sense of the word one needs to take a break every so often to absorb the material this is one of the reasons why virtual field trips and trivia questions are provided historical and social context is important in healthcare many of the links virtual field trips and trivia questions provide this context

a comprehensive guide to effective strategic management of health care organizations strategic management of health care organizations provides essential guidance for leading health care organizations through strategic management this structured approach to strategic management examines the processes of strategic thinking consensus building and documentation of that thinking into a strategic plan and creating and maintaining strategic momentum all essential for coping with the rapidly evolving health care industry strategic management of health care organizations fully explains how strategic managers must become strategic thinkers with the ability to evaluate a changing industry analyze data question assumptions and develop new ideas the book guides readers through the strategic planning process demonstrating how to incorporate strategic thinking and create and document a clear and coherent plan of action in addition the all important processes of creating and maintaining the strategic momentum of the organization are fully described finally the text demonstrates how strategic managers in carrying out the strategic plan must evaluate its success learn more about what works and incorporate new strategic thinking into operations and subsequent planning this strategic management approach has become the de facto standard for health care management as leadership and strategic management are more critical than ever in coping with an industry in flux this book provides heath care management students

as well as health care administrators with foundational guidance on strategic management concepts and practices tailored to the unique needs of the health care industry included are a clear discussion of health services external analysis organizational internal analysis the development of directional strategies strategy alternative identification and evaluation and the development and management of implementation strategies providing an informative and insightful resource for anyone in the field this new eighth edition has been fully updated to reflect new insights into strategic thinking new methods to conceptualize and document critical environmental issues practical steps for carrying out each of the strategic management processes industry and management essentials for strategic thinkers and new case studies for applying the strategic management processes more specifically readers of this edition will be able to create a process for developing a strategic plan for a health care organization map and analyze external issues trends and events in the general environment the health care system and the service area conduct a comprehensive service area competitor analysis perform an internal analysis and determine the competitive advantages and competitive disadvantages develop directional strategies identify strategic alternatives and make rational strategic decisions for a health care organization develop a comprehensive strategy for a health care organization create effective value adding service delivery and support strategies translate service delivery and support plans into specific action plans the health care industry s revolutionary change remains ongoing and organizational success depends on leadership strategic management has become the single clearest manifestation of effective leadership of health care organizations and the strategic management framework s strengths are needed now more than ever the strategic management of health care organizations provides comprehensive guidance and up to date practices to help leaders keep their organizations on track

offers proven hands on practical applications of both classic and current management principles in the healthcare setting packed with strategies techniques and tools to build or reinforce your management skills and meet the never ending challenges that one may face daily as a healthcare supervisor publisher

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